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Project Management for Experienced Project Managers

Victor Allen, Ron May

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This book was written for experienced project management professionals and executives who find themselves in front of difficult projects and want to be successful. Managing projects in today's rapidly changing business environment has proven to be more challenging than most project managers and executives would like to admit. This is evidenced by the alarming number of projects that fail to complete within budget, on time, with the right scope, with the righty quality, and a highly satisfied customer.

The chapters are laid out in a logical sequence and the information is structured in a way that it can be followed like a recipe book. Each chapter includes the following sections: Overview, Why is this important, Who is involved, When should someone use this process, Initial set-up, Execution (how to do it), Summary & Conclusion, More than you wanted to know and Bibliography. This book also provides an extensive companion website.

The companion website contains tools, processes, and templates that may be used immediately to complete any size project or program. The objective of this book is to share best practices enabling project and program managers to make better decisions and be more successful. This book contains the most critical aspects of initiating, planning, executing, controlling, and closing out a project.

Victor Allen has more than 30 years of experience as a project or program manager and Ron May has more than 40 years practicing the art of management and leadership. They have worked on hundreds of projects in a multitude of industries throughout their careers. These include: Nuclear Power, Electric Transmission and Distribution, Transportation and Roads, Automobile shipping, Commercial Retail, Facility, Real Estate and Commercial Buildings, Computer and Information Technology, Power Generation, Gas Transmission and Distribution, Renewable and Environmental, Smart Technology, and Municipal Infrastructure. For the past decade they have worked together to form one of the most successful project management organizations worldwide and have been recognized in a variety of ways by various outside organizations. They are firm believers in continuous learning and improvement. They are both certified Project Management Professionals and both hold lean six sigma black belt certifications.

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